

Harbor Special Reorganization Area Revenue Allocations
Current Revenues of the City of Los Angeles

(Amounts in FY 2000-01 dollars)

	Executive Officer Estimates				CFA Estimates	
	State Lands Commission Boundaries (1)					
	Based on LA City Actual Revenues (2)		Based on LA City Budgeted Revenues		Based on LA City Budgeted Revenues	
	%	\$	%	\$	%	\$
TOTAL RECEIPTS	2.24%	97,124,655	2.15%	91,155,010	2.91%	123,627,687
General Fund Revenues	2.40%	75,421,821	2.39%	70,114,244	3.47%	101,818,384
Property Tax	3.04%	17,869,240	3.04%	17,237,249	3.67%	20,827,250
Utility Users Tax	3.44%	19,176,604	3.44%	17,309,674	3.99%	20,109,769
Licenses, Permits, Fees & Fines (3)	2.57%	11,097,541	2.57%	10,065,787	6.93%	27,115,822
Sales Tax	1.40%	5,012,806	1.40%	4,738,756	2.57%	8,690,672
Business Tax	1.67%	5,740,595	1.67%	5,358,772	2.31%	7,435,959
State Motor Vehicle License Fees (4)	3.93%	7,901,742	3.93%	7,834,378	4.14%	8,254,332
Power Revenue Transfer	0.00%	-	0.00%	-	0.00%	-
Transient Occupancy Tax	1.22%	1,320,145	1.22%	1,260,069	1.22%	1,264,653
Municipal Court Fines	1.00%	966,814	0.93%	887,000	1.00%	951,000
Documentary Transfer Tax (5)	1.68%	1,438,745	1.68%	1,478,400	3.98%	3,502,400
Parking Users Tax	1.00%	592,517	1.00%	529,075	1.00%	531,000
Franchise Income (6)	2.54%	1,329,580	2.61%	1,165,101	2.62%	1,172,031
Interest	2.41%	761,891	2.49%	598,297	3.46%	833,772
Water Revenue Transfer	0.00%	-	0.00%	-	0.00%	-
Grant Receipts	3.93%	719,490	3.93%	617,893	4.25%	666,740
Transfer from Reserve Fund	2.41%	398,254	2.49%	411,474	0.00%	-
State Budget Relief	3.04%	438,712	NA	-	NA	-
Tobacco Settlement	0.00%	-	0.00%	-	0.00%	-
Transfer of Reserve Fund Loan	2.41%	192,800	2.49%	199,200	0.00%	-
Transfer from Telecomm. Dev. Account	3.08%	140,318	3.08%	140,857	3.08%	140,857
Transfer from Reserve Fund--MICLA funds	2.41%	96,400	NA	-	NA	-
Residential Development Fee	8.41%	190,684	8.41%	130,352	8.44%	130,826
Civic Center Parking Income	0.00%	-	0.00%	-	0.00%	-
Transit Shelter Income	2.99%	36,943	2.99%	52,310	3.00%	52,500
Los Angeles Mall Rental Income	0.00%	-	0.00%	-	0.00%	-
Capital Finance Admin. Transfer	2.41%	-	2.49%	99,600	3.46%	138,800
Special Purpose Fund Revenues	1.83%	21,702,834	1.69%	18,804,966	1.96%	21,809,302
Sewer Construction and Maintenance Fund	0.00%	-	0.00%	-	0.00%	-
Special Gas Tax Street Improvement Fund	3.93%	4,766,797	3.93%	3,865,427	4.14%	4,072,629
Proposition A Local Transit Assistance Fund	3.93%	2,924,731	3.93%	2,373,347	3.98%	2,403,928
San. Equipment Charge Special Revenue Fund	3.99%	1,904,603	3.99%	1,901,077	4.00%	1,907,993
Street Lighting Maintenance Assessment Fund	3.47%	1,571,545	3.47%	1,556,191	11.36%	5,096,250
Community Development Trust Fund	3.99%	1,755,153	3.99%	1,163,592	4.00%	1,167,825
Proposition C Anti-Gridlock Transit Impr. Fund	3.93%	1,354,493	3.93%	1,862,011	3.98%	1,886,003
Stormwater Pollution Abatement Fund	3.00%	941,676	3.00%	905,703	3.00%	905,703
Convention Center Revenue Fund	0.00%	-	0.00%	-	0.00%	-
Local Public Safety Fund	3.04%	912,584	3.04%	857,154	0.00%	-
Special Parking Revenue Fund	1.23%	310,459	1.23%	297,092	1.23%	297,092
Zoo Enterprise Trust Fund	0.00%	-	0.00%	-	0.00%	-
Schedule 29 Allocations from other sources	3.61%	672,703	3.61%	508,932	4.24%	597,749
Traffic Safety Fund	3.93%	650,245	3.93%	707,287	3.98%	716,400
L. A. Conv. and Visitor's Bureau Trust Fund	0.61%	99,229	0.61%	96,926	0.00%	-
Spec. Police Communications/911 System Tax	0.00%	-	0.00%	-	0.00%	-
Job Training Partnership Act Trust Fund	3.99%	470,350	NA	-	NA	-
Workforce Investment Act	3.99%	449,028	3.99%	463,225	4.00%	464,910
Arts and Cul. Fac. and Services Trust Fund	1.22%	107,990	1.22%	97,656	1.22%	98,012
Supplemental Law Enforcement Services	3.93%	336,062	3.93%	331,521	3.98%	335,793

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	Executive Officer Estimates				CFA Estimates	
	State Lands Commission Boundaries (1)				Applicant Boundaries	
	Based on LA City Actual Revenues (2)		Based on LA City Budgeted Revenues		Based on LA City Budgeted Revenues	
	%	\$	%	\$	%	\$
Reserve for Extraordinary Liability Claims	0.00%	-	0.00%	-	0.00%	-
Rent Stabilization Trust Fund	2.11%	175,729	2.11%	143,648	2.12%	144,171
Local Law Enforcement Block Grant Fund	3.63%	297,918	3.63%	321,406	3.58%	316,348
CERS - Airport Revenue	0.00%	-	0.00%	-	0.00%	-
Code Enforcement Trust Fund	2.62%	190,154	2.62%	180,769	2.63%	181,427
Spec. Fire Safety and Para. Communications	0.00%	-	0.00%	-	0.00%	-
Forfeited Assets Trust Fund	3.93%	246,204	3.93%	5,973	3.98%	6,050
Procurement Reengineering Trust Fund	0.00%	-	0.00%	-	0.00%	-
Mobile Source Air Pollution	3.93%	221,335	3.93%	223,279	3.98%	226,156
Affordable Housing Trust Fund	2.41%	122,789	NA	-	NA	-
Building and Safety Sys. Devel. Trust Fund	4.40%	205,450	4.40%	173,835	4.42%	174,467
HOME Investment Partnerships Program Fund	3.99%	180,091	3.99%	172,867	4.00%	173,496
Street Damage Restoration Fee Fund	3.61%	161,555	3.61%	36,100	4.24%	42,400
Telecom. Liq. Dam. and Lost Franchise Fees	3.07%	131,910	3.07%	105,004	3.08%	105,386
Staples Arena Special Fund	0.00%	-	0.00%	-	0.00%	-
El Pueblo de Los Angeles Hist. Mon. Rev.	0.00%	-	0.00%	-	0.00%	-
Household Hazardous Waste Special Fund	3.93%	86,429	3.93%	81,574	3.98%	82,625
Arts Development Fee Trust Fund	3.93%	78,041	3.93%	28,370	3.98%	28,736
City Employees Ridesharing Fund	0.12%	2,190	0.12%	2,970	0.12%	2,981
Major Projects Review Trust Fund	0.00%	-	0.00%	-	0.00%	-
Landfill Maintenance Special Fund	3.93%	69,186	3.93%	59,766	3.98%	60,536
Older Americans Act Fund	0.00%	-	0.00%	-	0.00%	-
Municipal Housing Finance Fund	2.99%	49,583	2.99%	29,425	3.00%	29,532
Neighborhood Empowerment Fund	2.41%	38,129	NA	-	NA	-
Local Transportation Fund	3.93%	57,969	3.93%	66,799	3.98%	67,660
Community Services Administration Grant	3.99%	55,532	3.99%	60,180	4.00%	60,399
City Ethics Commission Fund	3.61%	41,101	3.61%	41,559	4.24%	48,811
Park and Recreational Sites and Facilities Fund	5.69%	63,891	5.69%	48,346	8.44%	71,743
Housing Opportunities for Persons with AIDS	0.00%	-	0.00%	-	0.00%	-
CERS - Harbor Revenue	NA	-	0.00%	-	0.00%	-
Rental Housing Production Fund	NA	-	2.69%	34,989	2.70%	35,116
Bicycle License Fund	NA	-	3.93%	967	3.98%	979
Disaster Assistance Trust Fund	0.00%	-	0.00%	-	0.00%	-
Special Purpose Fund Available Balances	NA	-	1.12%	2,235,800	0.00%	-
Sewer Construction and Maintenance Fund	NA	-	0.00%	-	0.00%	-
Proposition A Local Transit Assistance Fund	NA	-	3.93%	860,260	0.00%	-
Spec. Police Communications/911 System Tax	NA	-	0.00%	-	0.00%	-
Disaster Assistance Trust Fund	NA	-	0.00%	-	0.00%	-
Forfeited Assets Trust Fund	NA	-	3.93%	278,869	0.00%	-
Spec. Fire Safety and Para. Communications	NA	-	0.00%	-	0.00%	-
Rent Stabilization Trust Fund	NA	-	2.11%	122,009	0.00%	-
Special Parking Revenue Fund	NA	-	1.23%	46,382	0.00%	-
Proposition C Anti-Gridlock Transit Impr. Fund	NA	-	3.93%	139,353	0.00%	-
Convention Center Revenue Fund	NA	-	0.00%	-	0.00%	-
Stormwater Pollution Abatement Fund	NA	-	3.00%	80,511	0.00%	-
Staples Arena Special Fund	NA	-	0.00%	-	0.00%	-
Traffic Safety Fund (Fines State Vehicle Code)	NA	-	3.93%	97,521	0.00%	-
Telecom. Liq. Dam. and Lost Franchise Fees	NA	-	3.07%	71,782	0.00%	-
San. Equipment Charge Special Revenue Fund	NA	-	3.99%	80,497	0.00%	-
Building and Safety Sys. Devel. Trust Fund	NA	-	4.40%	81,427	0.00%	-

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	Executive Officer Estimates				CFA Estimates	
	State Lands Commission Boundaries (1)				Applicant Boundaries	
	Based on LA City Actual Revenues (2)		Based on LA City Budgeted Revenues		Based on LA City Budgeted Revenues	
	%	\$	%	\$	%	\$
Municipal Housing Finance Fund	NA	-	2.99%	52,372	0.00%	-
Mobile Source Air Pollution	NA	-	3.93%	65,883	0.00%	-
Code Enforcement Trust Fund	NA	-	2.62%	41,880	0.00%	-
Local Law Enforcement Block Grant Fund	NA	-	3.63%	52,915	0.00%	-
Street Lighting Maintenance Assessment Fund	NA	-	3.47%	33,236	0.00%	-
Street Damage Restoration Fee Fund	NA	-	3.61%	30,328	0.00%	-
L. A. Conv. and Visitor's Bureau Trust Fund	NA	-	0.00%	-	0.00%	-
City Ethics Commission Fund	NA	-	3.61%	26,358	0.00%	-
Procurement Reengineering Trust Fund	NA	-	0.00%	-	0.00%	-
Arts Development Fee Trust Fund	NA	-	3.93%	27,605	0.00%	-
Household Hazardous Waste Special Fund	NA	-	3.93%	25,462	0.00%	-
Zoo Enterprise Trust Fund	NA	-	0.00%	-	0.00%	-
El Pueblo de Los Angeles Hist. Mon. Rev.	NA	-	0.00%	-	0.00%	-
Allocations from other sources	NA	-	3.61%	11,771	0.00%	-
Park and Recreational Sites and Facilities Fund	NA	-	5.69%	8,697	0.00%	-
Bicycle License Fund	NA	-	3.93%	684	0.00%	-
City Employees Ridesharing Fund	NA	-	0.12%	0	0.00%	-

Notes:

- (1) State Lands Commission determined on April 9, 2002 that the tidelands and submerged lands in the Port of Los Angeles area of the proposed special reorganization area could not be included in the boundaries of the proposed new city. The Executive Officer has recommended new boundaries for the special reorganization area that exclude the territory subject to the jurisdiction of the State Lands Commission.
- (2) Actual City of Los Angeles receipts for fiscal year 2000-01 were two percent higher than receipts anticipated in the City's adopted budget.
- (3) The licenses, permits, fees and fines budget category includes Port of Los Angeles reimbursements to the City for services. The CFA included \$17 million in Port reimbursement for municipal fire service. The Executive Officer estimates treat these payments as expenditure offsets for the proposed special reorganization area rather than revenues, as recommended by the State Controller's Review of the CFA.
- (4) State motor vehicle license fees (VLF) reflect the portion of the City's current VLF revenues that would accrue to the Harbor special reorganization area. An additional \$1.62 million in VLF revenues would accrue to the proposed city following special reorganization due to a state funding formula that favors newly incorporated cities during their early years. This additional \$1.62 million VLF "boost" is reflected in the fiscal viability computations.
- (5) Documentary transfer tax (DTT) estimates reflect the portion of the City's current DTT receipts that are generated in the Harbor area. Because the proposed city would lack the authority to levy a DTT at the rate currently levied by the City of Los Angeles, the proposed city would not actually receive all the current DTT revenue of the City of Los Angeles. The DTT revenue loss is reflected in the fiscal viability computations.
- (6) Franchise income estimates reflect the portion of franchise fees currently generated in the proposed special reorganization area, and do not include potential revenues the proposed city would earn by levying a franchise fee on electric, water or refuse collection utility providers. The proposed city's potential franchise income boost is reflected in the fiscal viability computations.

Harbor Special Reorganization Area Expenditure Allocations
Current Expenditures of the City of Los Angeles
(Amounts in FY 2000-01 dollars)

	Executive Officer Estimates (1)			CFA Estimates (4)		
	State Lands Commission Boundaries (2)			Applicant Boundaries		
	Based on LA City Actual Expenses (3)			Based on LA City Budgeted Expenses		
	%	\$	Jobs	%	\$	Jobs
TOTAL	2.82%	126,441,549	1,234	3.49%	157,822,869	1,460
Departmental Expenses (5)	3.52%	95,541,329	1,234	4.22%	110,851,090	1,460
Legislative	3.93%	1,140,456	7	4.04%	1,026,275	7
Council	3.93%	761,242	4	4.03%	738,150	4
Mayor	3.93%	379,215	3	4.05%	288,126	3
City Management Functions	2.89%	589,103	8	3.61%	786,293	10
City Administrative Office	2.93%	297,911	3	3.81%	383,654	5
Commission for Children, Youth & Their Families	1.31%	17,570	0	1.92%	32,177	1
Commission on the Status of Women	3.93%	18,163	0	5.00%	22,556	0
Department on Disability	3.71%	52,725	1	4.41%	54,394	1
Emergency Preparedness Department	3.49%	34,772	0	4.55%	47,496	1
Environmental Affairs	3.93%	85,418	1	4.05%	111,253	2
Ethics Commission	3.62%	48,633	1	5.68%	98,340	1
Human Relations Commission	3.45%	33,912	1	3.33%	36,423	1
Neighborhood Empowerment	0.00%	-	-	0.00%	-	-
Public Safety	4.22%	51,476,353	708	5.17%	61,677,634	822
Animal Services	8.47%	997,853	20	8.16%	1,001,892	20
Fire	5.50%	19,295,657	192	8.76%	30,243,314	306
Police	3.63%	31,182,843	496	3.64%	30,432,428	497
Public Works & Transportation	2.18%	11,639,095	159	2.42%	12,998,558	170
Board of Public Works	2.92%	262,735	2	2.16%	191,217	1
Bureau of Accounting	2.92%	122,518	2	2.38%	97,915	2
Bureau of Management-Employee Services	2.92%	45,297	1	2.08%	33,439	1
Bureau of Contract Administration	2.95%	603,088	10	3.55%	831,157	12
Bureau of Engineering	3.88%	2,451,977	38	4.05%	2,796,657	40
Bureau of Sanitation	1.46%	2,518,022	35	1.46%	2,624,458	35
Bureau of Street Lighting	8.90%	1,286,545	19	9.04%	1,394,633	19
Bureau of Street Services	1.09%	1,556,083	13	1.71%	2,241,092	21
Transportation	2.68%	2,792,830	39	2.69%	2,787,991	39
Building & Planning	4.10%	3,042,285	45	4.11%	2,993,371	45
Building & Safety	4.69%	2,574,517	38	4.73%	2,552,792	39
Planning	2.44%	467,768	6	2.33%	440,579	6
General Government	3.17%	16,974,156	130	3.64%	17,921,295	158
City Attorney	3.18%	2,507,752	26	3.63%	2,547,863	30
City Clerk	3.93%	624,587	5	3.97%	581,022	5
Controller	3.31%	376,198	6	4.39%	500,498	8
Finance	1.98%	341,584	7	2.62%	488,584	9
General Services	2.86%	6,081,083	48	2.96%	4,956,432	60
Information Technology Agency	3.62%	3,157,263	27	4.23%	4,252,094	32
Human Resources	3.47%	3,885,688	12	4.18%	4,594,804	15
Employee Relations Board	3.62%	11,358	0	8.33%	28,258	0
Personnel	3.18%	1,307,166	12	4.02%	1,672,554	15
City Employees' Retirement Fund (6)	3.62%	2,435,936	-	4.24%	2,862,981	-
Fire & Police Pension Fund (6)	4.01%	131,227	-	6.20%	31,010	-
Community Services	3.39%	8,331,040	149	4.87%	11,623,135	221
Cultural Affairs	9.29%	1,005,108	7	9.18%	1,063,237	7
Convention Center	0.00%	-	-	0.00%	-	-
El Pueblo de Los Angeles (6)	0.00%	-	-	0.00%	-	-
Library (6)	3.13%	1,597,349	35	3.14%	1,590,550	35
Recreation & Parks (6)	5.69%	5,728,583	107	9.51%	8,969,348	179
Zoo	0.00%	-	-	0.00%	-	-
Social Services	4.07%	2,348,841	28	3.95%	1,824,529	28
Aging	1.13%	29,642	1	0.52%	15,023	0
Community Development	3.99%	1,203,065	11	4.01%	748,810	11
Los Angeles Housing Department	4.47%	1,116,134	17	4.31%	1,060,695	16

Harbor Special Reorganization Area Expenditure Allocations
Current Expenditures of the City of Los Angeles
(Amounts in FY 2000-01 dollars)

	Executive Officer Estimates (1)			CFA Estimates (4)		
	State Lands Commission Boundaries (2)			Applicant Boundaries		
	Based on LA City Actual Expenses (3)			Based on LA City Budgeted Expenses		
	%	\$	Jobs	%	\$	Jobs
Non-Departmental Expenses	2.00%	30,900,220		2.80%	46,971,779	
2000 Tax and Revenue Anticipation Notes	4.01%	5,687,119		6.20%	8,765,288	
Cash Flow TRANs	2.41%	198,266		NA	NA	
Bond Redemption and Interest	0.00%	-		0.00%	-	
Capital Finance Administration Fund	2.30%	1,940,736		3.32%	2,993,286	
Capital Improvement Expenditure Program	0.00%	326,983		0.00%	523,249	
Municipal Facilities	0.99%	97,603		0.99%	159,726	
Physical Plant	0.99%	229,380		0.99%	363,523	
Wastewater	0.00%	-		0.00%	-	
General City Purposes	3.63%	2,443,620		4.24%	3,385,572	
General Employee Benefits	3.62%	1,269,216		NA	NA	
Civilian Benefits	3.62%	59,622		NA	NA	
Sworn Benefits	4.01%	77,751		NA	NA	
LA Convention & Visitors Promotion	3.62%	662,898		NA	NA	
Miscellaneous Expendable	3.62%	161,496		NA	NA	
Miscellaneous Non-Expendable	3.62%	212,637		NA	NA	
Human Resources Benefits	3.76%	9,725,188		4.24%	11,057,964	
Workers Compensation	3.62%	3,350,276		NA	NA	
Civilian Benefits	3.62%	3,412,509		NA	NA	
General Employee Benefits	3.62%	100,239		NA	NA	
Fire Health & Welfare Program	5.50%	1,034,300		NA	NA	
Police Health & Welfare Program	3.63%	1,827,864		NA	NA	
Judgment Obligation Bonds Debt Service Fund	2.41%	826,909		4.24%	1,503,615	
Liability Claims	2.41%	1,917,082		4.24%	2,361,680	
Proposition A Local Transit Assistance Fund	3.93%	2,093,682		3.98%	3,085,482	
Prop. C Anti-Gridlock Transit Improvement Fund	3.93%	825,809		3.98%	914,743	
Special Parking Revenue Fund	1.23%	83,749		1.23%	210,739	
Unappropriated Balance	NA	NA		4.24%	3,105,304	
Wastewater Special Purpose Fund	0.00%	-		0.00%	-	
Water and Electricity	3.62%	1,113,739		4.24%	1,319,567	
Other Special Purpose Funds	1.12%	3,717,339		3.33%	7,745,290	

Notes:

- (1) Executive Officer (EO) estimates count Port of Los Angeles reimbursements for municipal services as expenditure offsets rather than revenue. EO departmental expenditure allocations are based on unrounded cost allocation factors. EO allocation factors are applied to total citywide actual expenditures as reflected in the Mayor's Proposed Budget for the Fiscal Year 2002-03. EO Port-related expenditure offsets are based on actual proprietary department receipts data provided May 7, 2002 by the City Administrative Office staff.
- (2) State Lands Commission determined on April 9, 2002 that the tidelands and submerged lands in the Port of Los Angeles area of the proposed special reorganization area could not be included in the boundaries of the proposed new city. The Executive Officer has recommended new boundaries for the special reorganization area that exclude the territory subject to the jurisdiction of the State Lands Commission.
- (3) Actual City of Los Angeles expenses for fiscal year 2000-01 were one percent lower than expenses anticipated in the City's adopted budget. Percentage reflects the Harbor Area allocation as a percent of total City expenditures in the special reorganization base year.
- (4) Comprehensive Fiscal Analysis (CFA) estimates relate to the territory originally proposed as the special reorganization area, including the tidelands. CFA estimates include Port-related expenses in the expenditure estimates and offset these costs by attributing Port-related revenue to the proposed city, consistent with the CFA approach of assuming the territory would contract for all services with the City of Los Angeles. CFA expenditure allocation factors are rounded to yield full-time employee allocations in one-quarter employee increments. CFA allocation factors are applied to total citywide budgeted expenditures as reflected in the fiscal year 2000-01 Budget adopted by the City Council.
- (5) Departmental expenditures exclude employee benefits, building costs and other overhead attributable to the department.
- (6) These departments receive certain direct revenues that are not included in the City's budget.

**Harbor Area Fiscal Allocations for Revenue Neutrality Test
Current Revenues and Expenditures of the City of Los Angeles
(Amounts in thousands of FY 2000-01 dollars)**

	Executive Officer (1)		CFA (2)	
	%	\$	%	\$
Total Current Receipts (3)	2.24%	97,125	2.91%	123,628
General Fund Receipts	2.40%	75,422	2.91%	101,818
Special Fund Receipts	1.83%	21,703	1.96%	21,809
Net documentary transfer tax loss	1.68%	(1,263)	3.98%	(3,074)
Current Receipts Accruing to Proposed City (4)		74,159		98,744
Total Budgeted Expenditures (5)	2.82%	126,442	3.49%	157,823
Budgetary Departments	3.44%	85,648	4.04%	97,397
Other Departments	5.59%	9,893	6.23%	13,454
Non-Departmental Expenditures (6)	2.00%	30,900	2.80%	46,972
Revenue Neutrality Test (7)		(30,580)		(37,270)
Fiscal Impact on City of Los Angeles (8)		(29,317)		(34,195)

Notes:

- (1) Executive Officer estimates based on territory recommended for special reorganization (excluding tidelands).
- (2) Comprehensive Fiscal Analysis, January 9, 2002 estimates based on territory originally proposed for special reorganization.
- (3) Total receipts includes all receipts except general obligation bond related property taxes.
- (4) Receipts accruing to proposed city exclude the documentary transfer tax levied by the City and include half the tax levied by the County.
- (5) Total budgeted expenditures exclude payment from general obligation bond related property taxes.
- (6) Non-departmental allocations expressed as a percentage of expenditures less bond redemption & interest, as the associated general obligation bond tax proceeds have also been excluded from revenue totals.
- (7) Revenue neutrality calculation is the difference between current revenues that would accrue to the new city (i.e. excluding the loss in the documentary transfer tax) and the expenditures that would transfer to the new city.
- (8) Fiscal impact on the City of Los Angeles is the result of the revenue neutrality test plus the loss in documentary transfer tax revenue.

**Executive Officer Estimates of Potential Harbor City Revenue
Revenues Affected by Reorganization or Alterable Post-Incorporation**

(Amounts in FY 2000-01 dollars)

	Current Harbor Area Revenues	Proposed City's Revenues
TOTAL RECEIPTS	\$ 97,124,655	\$ 99,315,182
General Fund Receipts	\$ 75,421,821	\$ 78,586,496
Special Purpose Receipts	\$ 21,702,834	\$ 20,728,686
RECEIPTS EXPECTED NOT TO CHANGE	\$ 81,112,768	\$ 81,112,768
RECEIPTS EXPECTED TO CHANGE	\$ 16,011,887	\$ 18,202,413
Documentary Transfer Tax (1)	1,438,745	175,847
State Motor Vehicle License Fees (2)	7,901,742	9,444,122
Electric Franchise Fee (3)		2,035,704
Water Franchise Fee (4)		361,615
Refuse Collection Franchise Fee (5)		487,875
Special Gas Tax Street Improvement Fund (2)	4,766,797	5,697,251
San. Equipment Charge Special Revenue Fund (6)	1,904,603	-

Notes:

(1) The proposed city may not levy the documentary transfer tax at the current rate of \$2.25 per \$500, but could receive half of the County's tax of \$0.55 per \$500 in real property sales.

(2) The proposed city would receive a more favorable allocation of vehicle license fees and gas tax subsequent to incorporation. New cities receive state subventions with an allocation based on triple the number of registered voters. The Harbor Area registered voters based population estimate is 176,349 which is substantially higher than the Census/Urban Research Division population estimate of 145,247.

(3) The proposed new city could impose an electric franchise fee at the rate of two percent without voter approval.

(4) The proposed new city could impose a water franchise fee at the rate of two percent without voter approval.

(5) The proposed new city could impose a refuse collection franchise fee without voter approval. There is no legal limitation on the rate that may be charged. This analysis assumes a ten percent franchise fee, and assumes that a private service provider's gross receipts would be the same as the City of Los Angeles current costs for refuse collection.

(6) The City of Los Angeles currently recoups the capital costs associated with City refuse collection service through a sanitation equipment charge. The Applicant has proposed to privatize refuse collection service. This analysis assumes that the refuse collection service provider would bill households directly for refuse collection services.

Executive Officer Estimates of Potential Harbor City Expenditures
Estimated Ongoing Expenses Following Incorporation
(Amounts in FY 2000-01 dollars)

	Current Cost of Serving Harbor Territory	Potential Post- Incorporation Expenditures	Service Assumption for Post-Incorporation Expenditures	Cost Basis for Potential Post- Incorporation Expenditures
TOTAL	\$ 126,238,634	\$ 105,252,852		
Departmental Costs Inc. Employee Benefits (1)	108,807,035	81,294,366		
Legislative	1,303,100	263,755	Harbor City function	Comp Cities
Council	870,784			
Mayor	432,317			
City Management Functions	670,743	1,247,507	Harbor City function	Comp Cities
City Administrative Office	339,031			
Commission for Children, Youth & Their Families	19,881			
Commission on the Status of Women	20,615			
Department on Disability	59,816			
Emergency Preparedness Department	40,110			
Environmental Affairs	97,304			
Ethics Commission	55,795			
Human Relations Commission	38,191			
Neighborhood Empowerment	-			
Public Safety	62,353,829	47,266,574		
Animal Services	1,138,807	515,000	County contract	County
Fire	23,345,617	19,751,574	County contract	County
Police	37,869,404	27,000,000	County contract	County
Public Works & Transportation	13,084,951	9,749,796		
Board of Public Works	278,805	158,363	Overhead (2)	
Bureau of Accounting	141,121	80,158	Overhead (2)	
Bureau of Management-Employee Services	51,986	29,528	Overhead (2)	
Bureau of Contract Administration	692,644	274,149	Overhead (2)	
Bureau of Engineering	2,819,457	2,819,457	City contract	City of LA
Bureau of Sanitation (3)	2,811,186	98,389	Privatize Refuse Collection	Eliminated

Executive Officer Estimates of Potential Harbor City Expenditures
Estimated Ongoing Expenses Following Incorporation
(Amounts in FY 2000-01 dollars)

	Current Cost of Serving Harbor Territory	Potential Post- Incorporation Expenditures	Service Assumption for Post-Incorporation Expenditures	Cost Basis for Potential Post- Incorporation Expenditures
Bureau of Street Lighting (4)	1,451,325	1,451,325	City contract	City of LA
Bureau of Street Services (4)	1,689,212	1,689,212	City contract	City of LA
Transportation	3,149,214	3,149,214	City contract	City of LA
Building & Planning	3,485,373	2,696,768	Direct	Comp Cities
Building & Safety	2,952,591			
Planning	532,782			
General Government	15,788,990	8,464,380		
City Attorney	2,839,763	886,179	Harbor City function	Comp cities
City Clerk	694,165	372,969	Harbor City function	Comp cities
Financial Services	2,123,310	1,749,145	Harbor City function	Santa Clarita
Controller	428,551			
Finance	389,705			
Printing, Mail Handling & Purchasing (5)	1,305,054			
Fleet and Building Services (6)	5,294,755	1,877,765		
Fleet Services	2,291,690	450,320	Harbor City function	Santa Clarita
Building Services	3,003,065	1,427,445	Harbor City function	Santa Clarita
Information Technology Agency	3,403,945	2,791,780		Santa Clarita
IT Service	2,390,993	2,551,800	Harbor City function	Santa Clarita
Telephone & Communication Utilities	1,012,952	239,980	Harbor City function	Santa Clarita
Human Resources	1,433,053	786,542	Harbor City function	Comp cities
Employee Relations Board	12,606			
Personnel	1,420,447			
Community Services	9,476,060	8,995,583		

Executive Officer Estimates of Potential Harbor City Expenditures
Estimated Ongoing Expenses Following Incorporation
(Amounts in FY 2000-01 dollars)

	Current Cost of Serving Harbor Territory	Potential Post-Incorporation Expenditures	Service Assumption for Post-Incorporation Expenditures	Cost Basis for Potential Post-Incorporation Expenditures
Cultural Affairs	1,071,834	591,357	Harbor City function	4 workers
Library (7)	1,802,511	1,802,511	City contract	City of LA
Recreation & Parks (8)	6,601,715	6,601,715	City contract	City of LA
Social Services	2,643,989	2,610,003		
Aging	33,986	-	County	Eliminate
Community Development	1,343,518	1,343,518	City contract	City of LA
Los Angeles Housing Department	1,266,484	1,266,484	City contract	City of LA
<u>Non-Departmental Expenses</u>	17,431,599	14,499,953		
Cash Flow TRANS	198,266	-	July 1 effective date	
Capital Finance Administration Fund	1,940,736	1,940,736	Repay asset-related debt	City of LA
Capital Improvement Expenditure Program	326,983	326,983	Harbor City function	City of LA
Municipal Facilities	97,603	97,603	Harbor City function	City of LA
Physical Plant	229,380	229,380	Harbor City function	City of LA
General City Purposes	1,037,031	212,637		
LA Convention & Visitors Promotion	662,898	-	Not Allocated	LAFCO
Miscellaneous Expendable (9)	161,496	-	Not Allocated	LAFCO
Miscellaneous Non-Expendable (10)	212,637	212,637		City of LA
Human Resources Benefits	3,350,276	3,350,276		
Workers Compensation	3,350,276	3,350,276		City of LA
Judgment Obligation Bonds Debt Service Fund	826,909	826,909		City of LA
Liability Claims	1,917,082	1,917,082		City of LA
Proposition A Local Transit Assistance Fund	2,093,682	2,093,682		City of LA
Prop. C Anti-Gridlock Transit Improvement Fund	825,809	825,809		City of LA
Special Parking Revenue Fund	83,749	83,749		City of LA
Water and Electricity	1,113,739	556,870	In County contract costs	LAFCO
Other Special Purpose Funds	3,717,339	2,365,221	Privatize Refuse Collection	LAFCO

Executive Officer Estimates of Potential Harbor City Expenditures
Estimated Ongoing Expenses Following Incorporation
(Amounts in FY 2000-01 dollars)

	Current Cost of Serving Harbor Territory	Potential Post-Incorporation Expenditures	Service Assumption for Post-Incorporation Expenditures	Cost Basis for Potential Post-Incorporation Expenditures
<u>New City's Costs</u>		9,458,533		
Finance Sheriff facilities and equipment		4,115,285	\$42 million @8%, 20-yr term	County
Finance 3 new County Fire facilities		702,610	\$7 million @8%, 20-yr term	County
Office space		1,999,100		Applicant
Insurance (11)		2,533,782	Comparable to Santa Clarita	Applicant
Elections		107,756		Applicant

Notes:

- (1) Departmental expenditures include employee benefits and taxes posted in the City budget under the categories entitled General City Purposes, Human Resource Benefits, Tax & Revenue Anticipation Notes, City Employees' Retirement Fund, Fire & Police Pension Fund. Employee benefits were allocated on the basis of departmental salary expenses.
- (2) Consistent with the CFA, the Executive Officer allocated Harbor area expenditures for these departments based on the proportion of staff in the Sanitation, Street Services, Street Lighting and Engineering departments. Due to the refuse collection privatization proposal, the number of Sanitation staff serving the Harbor is dramatically reduced. In turn, the reduction in City Sanitation staff serving the Harbor reduces the proportion of employees in these administrative departments serving the Harbor.
- (3) The Sanitation Bureau also provides Stormwater service. The Executive Officer assumes that the stormwater service continues to be provided by the City.
- (4) Applicant proposed LA County as service provider; however, the City of Los Angeles service costs were less expensive than County Public Works.
- (5) The City of Santa Clarita includes this function in its Finance Department. For comparability, the City of Los Angeles cost was removed from the General Services Department and placed under the Finance function.
- (6) Fleet and building services are the major function of the City's General Services Department. The Department's mail, purchasing and printing services were moved to the Finance category for comparability purposes.
- (7) Applicant proposed LA County as service provider; however, the City of Los Angeles per capita costs were less expensive than the County per capita costs.
- (8) Applicant proposed privatization of park maintenance; however, the City of Los Angeles costs were less expensive than a 2 cents per square foot estimate made independently by two Los Angeles area landscaping companies.
- (9) Miscellaneous expendable costs include expenditures such as neighborhood matching funds, and various amenities outside the Harbor Area.
- (10) Miscellaneous non-expendable costs include expenditures such as official notices, LAFCO funding allocations, and memberships.

Executive Officer Estimates of Potential Harbor City Expenditures
Estimated Ongoing Expenses Following Incorporation
 (Amounts in FY 2000-01 dollars)

	Current Cost of Serving Harbor Territory	Potential Post- Incorporation Expenditures	Service Assumption for Post-Incorporation Expenditures	Cost Basis for Potential Post- Incorporation Expenditures
(11) Applicant's insurance estimate is comparable to the City of Santa Clarita insurance expense in fiscal year 2001-02.				

**Executive Officer Estimates of County Fire Cost in Proposed Harbor City (1)
Based on City's Service Configuration and County Billing Rates
(Fiscal Year 2000-01 Dollars)**

	Paramedic	Engine Company	Ladder Company	Pump Apparatus Engineer (2)	Fire Inspector (3)
County Fire Department Billing Rate					
Direct	\$ 791,397	\$ 1,215,669	\$ 1,541,361	NA	\$ 109,294
Overhead	\$ 240,320	\$ 369,156	\$ 468,057	NA	\$ 33,189
Total	\$ 1,031,717	\$ 1,584,825	\$ 2,009,418	NA	\$ 142,483

City Fire Stations, Percent Serving Area Outside Port of LA (4)

Stations Located in Proposed City

Station 38	81.7%	97.0%	88.5%	88.5%
Station 48		94.0%	87.5%	87.5%
Station 85 (5)	94.7%	99.5%	96.0%	96.0%
Station 101		97.5%		

Land-Based Stations Located in Tidelands

Station 40		35.0%		
Station 49		84.0%		
Station 112	86.4%	92.0%		

City Harbor Unit Fire Prevention, Estimated Percent Serving Area Outside Port of LA (6)

Beacon Street	65%
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Estimated Cost of County Providing Service Under City Service Configuration

Stations Located in Proposed City

Station 38	\$ 842,912	\$ 1,537,280	\$ 1,778,335	\$ 467,523
Station 48	\$ -	\$ 1,489,736	\$ 1,758,241	\$ 462,241
Station 85 (5)	\$ 977,036	\$ 1,576,901	\$ 1,929,042	\$ 507,144
Station 101	\$ -	\$ 1,545,204	\$ -	\$ -

Land-Based Stations Located in Tidelands

Station 40	\$ -	\$ 554,689	\$ -	\$ -
Station 49	\$ -	\$ 1,331,253	\$ -	\$ -
Station 112	\$ 891,403	\$ 1,458,039	\$ -	\$ -

Fire Prevention Service \$ 644,595

TOTAL \$ 2,711,351 \$ 9,493,103 \$ 5,465,618 \$ 1,436,908 \$ 644,595

Notes:

(1) Estimate prepared by Executive Officer using City services configuration and County billing rates. County Fire Department would need to perform a study based upon a formal proposal to determine the actual cost of providing fire services in the Harbor Area.

(2) Pump apparatus engineer at the City of Los Angeles drives and operates a pump apparatus and is deployed as part of a 3-vehicle task force or 2-vehicle light force. This position and piece of equipment is not used by the County Fire Department in providing fire service. Nevertheless, the imputed County cost equivalent is estimated as one-third of the Engine Company billing rate.

(3) Cost allocations based on seven fire inspectors located in the Harbor area.

(4) Percent serving area outside Port of Los Angeles is based on David M. Griffith & Associates cost allocation rates, as cited in the June 26, 1997 Memorandum of Understanding between the City of Los Angeles and the Harbor Department for City Services Reimbursement.

(5) Station 85 is located at 1331 W. 253rd Street in Harbor City. The City of Los Angeles has indicated that the stations' service area includes territory north of Harbor City. However, these estimates do not deduct for the cost of servicing the area north of the proposed city's boundaries.

(6) Percent serving area outside Port of Los Angeles is based on May 2, 2002 interview with LAFD Battalion 6 Chief, and Organization of the Los Angeles City Fire Department adopted 1999/2000.

**Municipal Government Expenses of Cities Comparable to Proposed Harbor City
(FY 2000-01 dollars)**

COMPARABLE CITIES (1)

	Current Cost of Serving Harbor Territory (2)	Applicant's Proposed Budget	Average Expenditures (3)	Santa Clarita	Pomona	Orange	Garden Grove	Fullerton
Population	145,247			151,088	149,473	128,821	165,196	126,003
Revenues (4)	\$99,315,182			\$127,422,639	\$103,960,037	\$97,392,141	\$90,297,000	\$78,831,390
Revenue per capita	\$684			\$843	\$696	\$756	\$547	\$626

Comparable City Budget Items

City Manager	670,743	1,490,450	1,247,507	2,561,145	397,887	1,148,051	1,376,400	767,000
City Council & Mayor	1,303,100	420,000	263,755	173,325	279,607	211,736	430,000	228,710
Building & Planning	3,485,373	3,656,650	2,696,768	4,389,525	2,286,503	2,462,679	2,128,200	2,077,041
Human Resources	1,433,053	1,293,750	786,542	499,520	568,727	1,108,742	995,700	671,691
City Attorney	2,839,763	1,655,425	886,179	654,300	345,785	2,025,147	392,900	726,150
City Clerk	694,165	584,400	372,969	298,955	333,395	580,899	297,700	292,140
Controller & Finance	2,123,310	3,199,950		1,749,145				
Fleet Services	2,291,690			450,320				
Building Services	3,003,065			1,427,445				
Information Technology	2,390,993			2,551,800				
Telephone Utility	1,012,952			239,980				

(1) Executive Officer selection of comparable cities was based on the following criteria: population no more than 20,000 greater or less than Harbor City, location within the Los Angeles/Orange County metropolitan area, and per capita revenue comparable to proposed Harbor City.

(2) Current cost of serving Harbor territory is Executive Officer estimate based on actual City of Los Angeles fiscal year 2000-01 expenditures and includes human resource benefits.

(3) The product of the average per capita expenditures and the estimated Harbor city population.

(4) Harbor City revenues are the Executive Officer's potential revenue estimate. Other cities' revenues exclude enterprise funds and HUD grants.

Executive Officer Harbor Area Fiscal Viability Computations

(Amounts in FY 2000-01 dollars)

	Without Certain Debt Allocations						
	Scenario A-January Effective Date				Scenario B-July Effective Date		
	FY02-03	FY03-04	FY04-05	FY05-06	FY03-04	FY04-05	FY05-06
Harbor Area Projected Revenues (1)	50,365,955	99,315,182	99,315,182	99,315,182	100,731,909	99,315,182	99,315,182
General Fund	39,205,325	78,410,649	78,410,649	78,410,649	78,410,649	78,410,649	78,410,649
Harbor Area Expenditures	57,738,048	99,471,806	99,471,806	99,471,806	113,795,495	99,471,806	99,471,806
Payments to City of Los Angeles	37,690,384	23,077,469	23,077,469	23,077,469	73,700,168	23,077,469	23,077,469
Purchased Services (2)	35,772,399	21,073,512	21,073,512	21,073,512	71,544,797	21,073,512	21,073,512
Administrative Costs	107,317	63,221	63,221	63,221	214,634	63,221	63,221
Transition Costs	840,300						
Redistricting & Accounting	566,500				283,250		
Election Costs	273,800				273,800		
Debt & Liability Payments (3)	970,368	1,940,736	1,940,736	1,940,736	1,940,736	1,940,736	1,940,736
Payments to County of Los Angeles	13,757,500	47,266,574	47,266,574	47,266,574	27,515,000	47,266,574	47,266,574
Harbor City Personnel	1,680,883	15,873,770	15,873,770	15,873,770	3,361,767	15,873,770	15,873,770
Harbor City Non-Departmental Costs	106,319	3,545,460	3,545,460	3,545,460	212,637	3,545,460	3,545,460
Harbor City New City Costs	4,502,962	9,708,533	9,708,533	9,708,533	9,005,923	9,708,533	9,708,533
Liquid Assets							
Reserve Fund Balance Transferred (4)	1,443,600				1,443,600		
Transition Period Service Loan (5)	7,500,000				13,500,000		
Loan Repayment (6)		(1,780,473)	(1,780,473)	(1,780,473)		(3,204,851)	(3,204,851)
Surplus (Deficit)	127,907	(1,937,097)	(1,937,097)	(1,937,097)	436,414	(3,361,476)	(3,361,476)
Available Balance							
Beginning of year	1,443,600	\$ 1,571,507	(365,591)	(2,302,688)	1,443,600	1,880,014	(1,481,462)
As % of annualized general fund revenues	1.84%	2.00%	-0.47%	-2.94%	1.84%	2.40%	-1.89%
End of year	\$ 1,571,507	\$ (365,591)	\$ (2,302,688)	\$ (4,239,785)	\$ 1,880,014	\$ (1,481,462)	\$ (4,842,938)
As % of annualized general fund revenues	2.00%	-0.47%	-2.94%	-5.41%	2.40%	-1.89%	-6.18%

Executive Officer Harbor Area Fiscal Viability Computations (continued)

	With Debt Allocated						
	Scenario C-January Effective Date				Scenario D-July Effective Date		
	FY02-03	FY03-04	FY04-05	FY05-06	FY03-04	FY04-05	FY05-06
Harbor Area Projected Revenues (1)	50,365,955	99,315,182	99,315,182	99,315,182	100,731,909	99,315,182	99,315,182
General Fund	39,205,325	78,410,649	78,410,649	78,410,649	78,410,649	78,410,649	78,410,649
Harbor Area Expenditures	60,785,181	105,566,072	105,566,072	105,566,072	120,446,812	105,566,072	105,566,072
Payments to City of Los Angeles	40,737,517	29,171,736	29,171,736	29,171,736	80,351,484	29,171,736	29,171,736
Purchased Services	35,772,399	21,073,512	21,073,512	21,073,512	71,544,797	21,073,512	21,073,512
Administrative Costs	107,317	63,221	63,221	63,221	214,634	63,221	63,221
Transition Costs	840,300				557,050	-	-
Redistricting & Accounting	566,500				283,250	-	-
Election Costs	273,800				273,800	-	-
Debt & Liability Payments (7)	4,017,501	8,035,003	8,035,003	8,035,003	8,035,003	8,035,003	8,035,003
Payments to County of Los Angeles	13,757,500	47,266,574	47,266,574	47,266,574	27,515,000	47,266,574	47,266,574
Harbor City Personnel	1,680,883	15,873,770	15,873,770	15,873,770	3,361,767	15,873,770	15,873,770
Harbor City Non-Departmental Costs	106,319	3,545,460	3,545,460	3,545,460	212,637	3,545,460	3,545,460
Harbor City New City Costs	4,502,962	9,708,533	9,708,533	9,708,533	9,005,923	9,708,533	9,708,533
Liquid Assets							
Reserve Fund Balance Transferred (4)	1,443,600				1,443,600		
Transition Period Service Loan (5)	10,500,000				20,000,000		
Loan Repayment (6)		(\$2,492,662)	(\$2,492,662)	(\$2,492,662)		(\$4,747,928)	(4,747,928)
Surplus (Deficit)	80,774	(8,743,553)	(8,743,553)	(8,743,553)	285,097	(10,998,819)	(10,998,819)
Available Balance							
Beginning of year	1,443,600	1,524,374	(7,219,179)	(15,962,732)	\$ 1,443,600	1,728,697	(9,270,121)
As % of annualized general fund revenues	1.84%	1.94%	-9.21%	-20.36%	1.84%	2.20%	-11.82%
End of year	1,524,374	(7,219,179)	(15,962,732)	(24,706,285)	1,728,697	(9,270,121)	(20,268,940)
As % of annualized general fund revenues	1.94%	-9.21%	-20.36%	-31.51%	2.20%	-11.82%	-25.85%

Executive Officer Harbor Area Fiscal Viability Computations (continued)

Notes:

- (1) Revenue during transition year includes sanitation equipment charges and excludes the sanitation franchise fee, under the assumption that sanitation would be privatized at the end of the first fiscal year.
- (2) Assumes that the City of Los Angeles provides Fire, Public Works, Transportation, Building, Planning, Financial Services, Fleet and Building Services, Information Technology, Human Resources, Community Services, Social Services and Capital Improvements during the first fiscal year. Assumes that the County provides Sheriff and Animal Control services during the first fiscal year.
- (3) Assumes that the proposed Harbor City is not allocated a proportionate share for payments of the City of Los Angeles workers compensation, tort liability and judgment obligation bond debt.
- (4) Transferred reserve fund balance is expected to be approximately \$2.5 million, including a share of the \$60 million emergency reserve fund as well as the \$45 million contingency reserve fund. The reserve fund allocations in this chart are conservative and assume that only the emergency fund balance will be available for apportionment.
- (5) Assumes that a portion of the transition period service costs are not paid in the first year, and that the new city reimburses the City of Los Angeles for this loan over a five-year period at a six percent rate of interest.
- (6) Assumes a 6 percent interest rate and a five-year reimbursement term.
- (7) Assumes that the proposed Harbor City must pay a proportionate share of all City of Los Angeles outstanding debt except sanitation equipment revenue bonds and Convention Center debt.

**Executive Officer Estimates of Potential Harbor City Transition Period Expenditures
Estimated Transition Period and Ongoing Expenses Following Incorporation**

(Amounts in FY 2000-01 dollars)

		Potential Post-Incorporation Expenditures			
		Transition Year		Subsequent Years	
	Current Cost of Serving Harbor Territory	Estimated Cost	Service Provider	Estimated Cost	Service Provider
TOTAL EXPENDITURES	\$ 126,238,634	\$ 119,675,127		\$ 105,502,852	
County Contract Services		27,515,000	County	47,266,574	County
City Contract Services		71,544,797	City	21,073,512	City
Harbor City Personnel		3,361,767	Harbor	15,873,770	Harbor
Harbor City NonDepartmental		212,637	Harbor	3,545,460	Harbor
Harbor City New Costs		9,005,923	Harbor	9,708,533	Harbor
Debt Payments		8,035,003	City	8,035,003	City
Departmental Costs Inc. Employee Benefits (1)	108,807,035	80,547,789		81,294,366	
Legislative	1,303,100	263,755	Harbor	263,755	Harbor
Council	870,784				
Mayor	432,317				
City Management Functions	670,743	1,247,507	Harbor	1,247,507	Harbor
City Administrative Office	339,031				
Commission for Children, Youth & Their Families	19,881				
Commission on the Status of Women	20,615				
Department on Disability	59,816				
Emergency Preparedness Department	40,110				
Environmental Affairs	97,304				
Ethics Commission	55,795				
Human Relations Commission	38,191				
Neighborhood Empowerment	-				
Public Safety	62,353,829	50,860,617		47,266,574	
Animal Services	1,138,807	515,000	County	515,000	County
Fire	23,345,617	23,345,617	City	19,751,574	County
Police	37,869,404	27,000,000	County	27,000,000	County

**Executive Officer Estimates of Potential Harbor City Transition Period Expenditures
Estimated Transition Period and Ongoing Expenses Following Incorporation**

(Amounts in FY 2000-01 dollars)

		Potential Post-Incorporation Expenditures			
		Transition Year		Subsequent Years	
	Current Cost of Serving Harbor Territory	Estimated Cost	Service Provider	Estimated Cost	Service Provider
Public Works & Transportation	13,084,951	13,084,951	City	9,749,796	City
Board of Public Works	278,805	278,805	City	158,363	City
Bureau of Accounting	141,121	141,121	City	80,158	City
Bureau of Management-Employee Services	51,986	51,986	City	29,528	City
Bureau of Contract Administration	692,644	692,644	City	274,149	City
Bureau of Engineering	2,819,457	2,819,457	City	2,819,457	City
Bureau of Sanitation	2,811,186	2,811,186	City	98,389	City
Bureau of Street Lighting	1,451,325	1,451,325	City	1,451,325	City
Bureau of Street Services	1,689,212	1,689,212	City	1,689,212	City
Transportation	3,149,214	3,149,214	City	3,149,214	City
Building & Planning	3,485,373	3,485,373	City	2,696,768	Harbor
Building & Safety	2,952,591	2,952,591	City		
Planning	532,782	532,782	City		
General Government	15,788,990			8,464,380	Harbor
City Attorney	2,839,763	886,179	Harbor	886,179	Harbor
City Clerk	694,165	372,969	Harbor	372,969	Harbor
Financial Services	2,123,310	2,123,310	City	1,749,145	Harbor
Controller	428,551	428,551	City		
Finance	389,705	389,705	City		
Printing, Mail Handling & Purchasing	1,305,054	1,305,054	City		
Fleet and Building Services	5,294,755	5,294,755	City	1,877,765	Harbor
Fleet Services	2,291,690	2,291,690	City	450,320	Harbor
Building Services	3,003,065	3,003,065	City	1,427,445	Harbor
Information Technology Agency	3,403,945	3,403,945	City	2,791,780	Harbor
IT Service	2,390,993	2,390,993	City	2,551,800	Harbor
Telephone & Communication Utilities	1,012,952	1,012,952	City	239,980	Harbor

**Executive Officer Estimates of Potential Harbor City Transition Period Expenditures
Estimated Transition Period and Ongoing Expenses Following Incorporation**

(Amounts in FY 2000-01 dollars)

		Potential Post-Incorporation Expenditures			
		Transition Year		Subsequent Years	
	Current Cost of Serving Harbor Territory	Estimated Cost	Service Provider	Estimated Cost	Service Provider
Human Resources	1,433,053	1,433,053	City	786,542	Harbor
Employee Relations Board	12,606	12,606	City		
Personnel	1,420,447	1,420,447	City		
Community Services	9,476,060	8,995,583	City	8,995,583	City
Cultural Affairs	1,071,834	591,357	Harbor	591,357	Harbor
Library	1,802,511	1,802,511	City	1,802,511	City
Recreation & Parks	6,601,715	6,601,715	City	6,601,715	City
Social Services	2,643,989	2,610,003	City	2,610,003	Harbor
Aging	33,986	-	County	-	County
Community Development	1,343,518	1,343,518	City	1,343,518	Harbor
Los Angeles Housing Department	1,266,484	1,266,484	City	1,266,484	Harbor
Non-Departmental Expenses	17,431,599	16,607,205		14,499,953	
Cash Flow TRANS	198,266	198,266	City	-	
Capital Finance Administration Fund	1,940,736	1,940,736	City	1,940,736	City
Capital Improvement Expenditure Program	326,983	326,983	City	326,983	Harbor
Municipal Facilities	97,603	97,603	City	97,603	Harbor
Physical Plant	229,380	229,380	City	229,380	Harbor
General City Purposes	1,037,031	212,637	Harbor	212,637	Harbor
LA Convention & Visitors Promotion	662,898	-	Harbor	-	Harbor
Miscellaneous Expendable (2)	161,496	-	Harbor	-	Harbor
Miscellaneous Non-Expendable (3)	212,637	212,637	Harbor	212,637	Harbor
Human Resources Benefits	3,350,276	3,350,276	City	3,350,276	City
Workers Compensation	3,350,276	3,350,276	City	3,350,276	City
Judgment Obligation Bonds Debt Service Fund	826,909	826,909	City	826,909	City
Liability Claims	1,917,082	1,917,082	City	1,917,082	City
Proposition A Local Transit Assistance Fund	2,093,682	2,093,682	City	2,093,682	City
Prop. C Anti-Gridlock Transit Improvement Fund	825,809	825,809	City	825,809	City
Special Parking Revenue Fund	83,749	83,749	City	83,749	Harbor

**Executive Officer Estimates of Potential Harbor City Transition Period Expenditures
Estimated Transition Period and Ongoing Expenses Following Incorporation**

(Amounts in FY 2000-01 dollars)

		Potential Post-Incorporation Expenditures			
		Transition Year		Subsequent Years	
	Current Cost of Serving Harbor Territory	Estimated Cost	Service Provider	Estimated Cost	Service Provider
Water and Electricity	1,113,739	1,113,739	City	556,870	Harbor
Other Special Purpose Funds	3,717,339	3,717,339	City	2,365,221	Harbor
New City's Costs		9,005,923	Harbor	9,708,533	Harbor
Finance Sheriff facilities and equipment		4,115,285	Harbor	4,115,285	Harbor
Finance 3 new County Fire facilities		-		702,610	Harbor
Office space		1,999,100	Harbor	1,999,100	Harbor
Insurance		2,533,782	Harbor	2,533,782	Harbor
Elections		107,756	Harbor	107,756	Harbor
Third Party Fiscal Agent		250,000	Harbor	250,000	Harbor

Notes:

- (1) Departmental expenditures include employee benefits and taxes posted in the City budget under the categories entitled General City Purposes, Human Resource Benefits, Tax & Revenue Anticipation Notes, City Employees' Retirement Fund, Fire & Police Pension Fund. Employee benefits were allocated on the basis of departmental salary expenses.
- (2) Miscellaneous expendable costs include expenditures such as neighborhood matching funds, and various amenities outside the Harbor Area.
- (3) Miscellaneous non-expendable costs include expenditures such as official notices, LAFCO cost allocations, and memberships